

MPC 2007-2008 Final Budget

Executive Summary

Introduction

Balanced budgets are presented for all funds of the District. Revisions have been made to the district's Tentative Budget to reflect changes in the state budget and update amounts with current projections.

Positive beginning balances are projected for all funds. Revenues and expenses budgeted for the fiscal year result in positive year-end balances being projected for all funds. The ending fund balance for the Unrestricted General Fund is projected to equal the board requirement for a contingency reserve of 10% of expenditures.

State Funding

The Governor approved the state budget on August 24 which provides an ongoing increase of \$377 million for community colleges. Major ongoing funding increases include a 4.53% cost of living allowance (COLA) and 2% for enrollment growth. The state COLA will provide the MPC unrestricted fund with projected additional on-going funding of \$1,584,451. Although the district is working to grow, no additional funding for enrollment growth has been included in the district's Final Budget.

Full Time Equivalent Students

The district's primary source of revenue for day to day operations is derived from enrollments reported as full time equivalent students (FTES). Enrollment declines have been reported for the three (3) years 2003-04, 2004-05 and 2005-06. For 2006-07, total enrollments were reported up .92% (credit enrollments were reported down 2.8%, non-residents down 7.9%, and non-credit up 9.3%). FTES reported in 2006-07 includes 229 credit FTES generated in the 2007-08 Summer Session ending after June 30.

Employee Salaries

Employment contracts for most employees calls for raises based on a formula that basically calculates the net percentage increase in apportionment income for the year and allocates the same percentage to pay for total compensation increases for employees. This ties increases in salaries and fringe benefits with the district's ability to pay. The estimated increase in apportionment revenue in this budget is 4.53% (COLA and no enrollment growth or decline) and budgets are included for the corresponding employee compensation increases. If the district's enrollments change, compensation increases will be adjusted based on the actual change in apportionment revenue.

Budgets are included for all approved permanent positions. The savings from positions that will not be filled for the full year is calculated to be \$417,475 and is being used to fund other one-time expenses.

Employee Benefits

The total cost of employee benefits represents the second largest object expense for the district. Costs for self insured medical benefits are projected to decrease primarily because of a change in medical claims administration effective October 1. In addition, the Self-Insurance Fund balance is projected to be \$4.6 million (including \$1.9M designated for retiree benefits).

Contingency Reserves

An Unrestricted General Fund balance reserve of 10% (\$3.96 million) is projected. In addition, general contingency budgets totaling \$77,860 are included in the Unrestricted General Fund.

Capital Projects

Capital projects are accounted for in two funds: Capital Outlay and Building (bond projects).

Expenses in the Capital Outlay Fund are budgeted at \$4.6 million which include \$4 million in state funded projects (the new CDC and old library renovation projects), in addition to donations for the Library & Technology Center and PE, and district funds for new furniture, a transfer for sabbaticals, processing requests for additional state funding for projects, and Fort Ord environmental insurance.

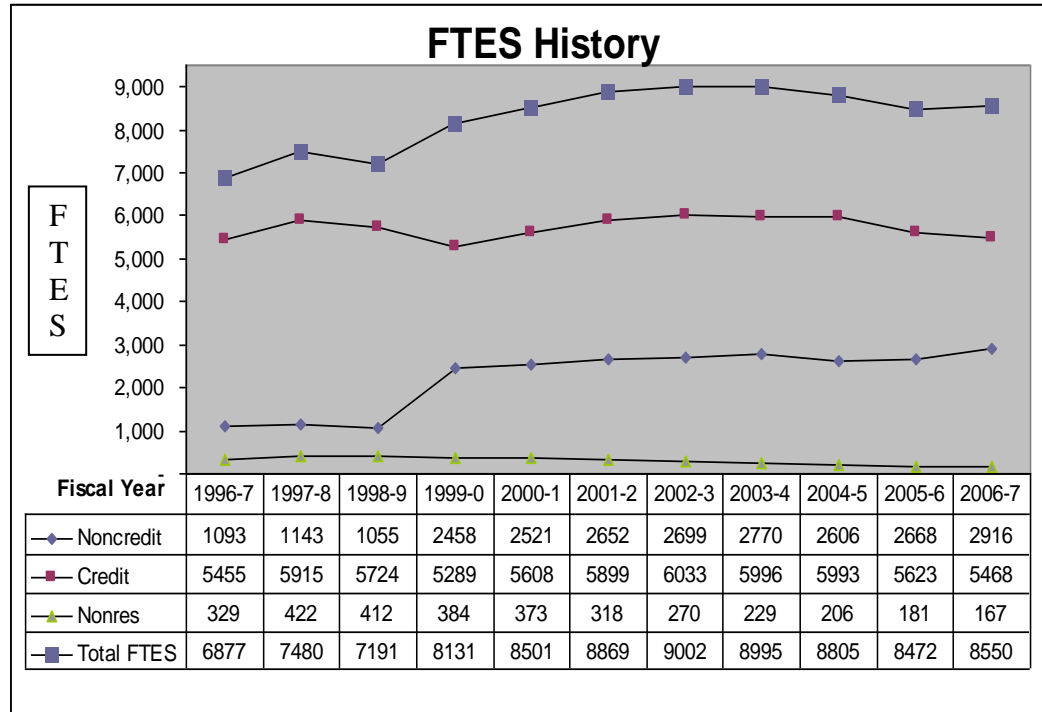
Expenses in the Building Fund (Prop 39 bonds) are budgeted at \$24.1 million to complete phase I bond projects approved by the board. The amounts budgeted represent the balances in the bond project accounts, although it is not anticipated that all of these funds will be spent in the 2007-8 fiscal year. In addition, the district will have spent the required 85% of the first bond series and will be going out for the second series (est. \$35 million) during 2007-08.

Long Term Outlook

Looking at major factors that affect community college budgets can provide an indication of a positive or negative outlook for the district. Major factors would include the economy in California, growth in the local community, enrollments at the MPC, employee compensation, and cost trends for expenses.

- The majority of the district's operating income (95.8%) is dependent on enrollments (FTES). Total enrollments have increased over the past 10 years primarily through noncredit contract classes. Enrollment declines were reported

in 2003-2006 primarily because of declining credit enrollments. A small increase in total enrollments was reported last year because of growth in non-credit classes. Without borrowing, credit enrollments are at a 10 year low, and nonresident enrollments have been consistently declining for the past 10 years.



Additional growth could probably be accomplished in non-credit classes; however, additional reliance on contracts is not considered to be in the best long-term interests of the district. The district should be able to accomplish credit growth through improved retention and outreach, schedule improvements, and new and expanded programs. To this end, numerous improvements have recently been implemented and fall 2007 on-campus credit enrollments are up, as are enrollment in Marina at the MBEST Center. Significant future population increases on the Peninsula are projected in the Marina area and the addition of the Education Center should provide the college the opportunity to capture the growth; however, this growth will be gradual and must be paired with continued efforts to increase growth on the main campus. The district is also working to have a Public Safety Training Center at Parker Flats; however, this also will not happen in the near future.

- Sixty-one percent (61%) of apportionment income is from the State, making the State budget a major concern for the district. By many economists and the State Legislative Analyst Office (LAO), estimates used for the State's Budget are based on unrealistic assumptions and the budget continues to have a structural deficit (projected to be over \$5 billion in 2008-09). COLA's are anticipated to be small for the next couple years. Additional funding should continue to be available from restoration and growth.

- District labor contracts require new apportionment income funding be allocated proportionately for increases to employee compensation (above step and column increases). Employee compensation includes salaries and fringe benefits which accounts for over 83% of the district's Unrestricted General Fund expenses. With apportionment making up 91.8% of the district's Unrestricted General Fund income, this should have a significant impact on balancing future changes in revenues and expenses.
- Costs for operating expenses are expected to continue to increase faster than inflation.
 - Although medical expenses nationwide continue to see double digit increases with no end in sight, the district was able to reduce the cost per employee this year primarily by changing claims administration. It is believed that the district trends will soon return to industry trends and, without further cost containment measures, will also see double digit increases.
 - The district's practice of providing medical coverage continuation after retirement at district expense and new accounting rules requiring the recording of the retiree medical liability in the future (GASB 45) will continue to take a larger portion of the district's budget.
 - Expenses for energy are expected to increase beyond normal inflation. The district is in the process of implementing numerous energy conservation measures which will reduce consumption and help at least partially offset these increases.

Conclusion

All funds are balanced and positive year-end fund balances (reserves) are projected; the Unrestricted General Fund includes small contingency budgets to cover unanticipated expenses. Overall funding continues to provide adequate resources to continue current levels of services to students.

The state economic climate continues to be shaky and California's budget balancing problems are still not over. It is anticipated that total revenues in the district's General Fund will increase over the next several years and new revenues through COLA should be sufficient to cover normal increases in expenses. Additional revenue will be needed to expand services and enrollment growth should be possible to generate the needed income.

Summary of All Funds

MPC 2007-2008 Final Budget

The district maintains accounts in seven (7) major funds. The following is a summary indicating the projected beginning balances, 2007-2008 budgets, and projected ending balances for each fund:

Funds	Beginning Balance 7/1/2007	Budgets 2007-2008		Ending Balance 6/30/2008
		Revenue	Expense	
General				
Unrestricted	\$3,960,000	\$39,670,699	\$39,668,284	\$3,962,415
Restricted	\$0	\$6,284,495	\$6,284,495	\$0
Special Revenue				
Unrestricted Child Development	\$0	\$417,005	\$417,005	\$0
Restricted Child Development	\$0	\$248,296	\$248,296	\$0
Student Center	\$0	\$271,200	\$271,200	\$0
Parking	\$50,000	\$532,000	\$475,941	\$106,059
Debt Service				
Student Center	\$0	\$20,775	\$20,775	\$0
Lease Payments	\$0	\$280,000	\$280,000	\$0
Capital Projects	\$855,447	\$4,109,015	\$4,670,481	\$293,981
Building	\$10,000,000	\$35,800,000	\$20,648,503	\$25,151,497
Self Insurance	\$4,674,506	\$6,445,000	\$6,445,000	\$4,674,506
Fiduciary				
Financial Aid	\$0	\$1,700,000	\$1,700,000	\$0
Associated Students	\$93,454	\$80,000	\$80,000	\$93,454
Scholarship and Loans	\$0	\$1,300,000	\$1,300,000	\$0
Trust Funds	\$149,111	\$400,000	\$400,000	\$149,111
Orr Scholarship	\$159,757	\$40,000	\$40,000	\$159,757
Total	<u>\$19,942,275</u>	<u>\$97,598,485</u>	<u>\$82,949,980</u>	<u>\$34,590,780</u>
Notes: Beginning Balance is prior to audit of 2006-2007 fiscal year end. Ending Balance is calculated based on Beginning Balance and Budgets.				

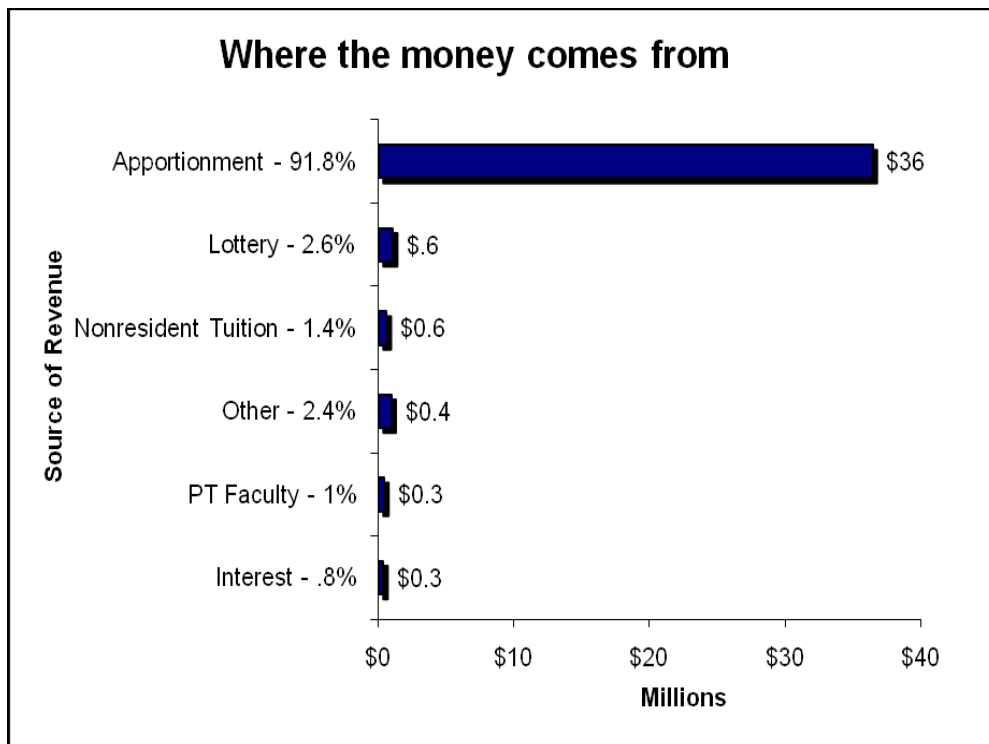
All funds are budgeted to balance. The Unrestricted General Fund maintains the board established fund balance reserve of 10% (\$3.9 million) of General Fund expenditures.

General Fund

The General Fund includes the general operating budgets for the district. Some monies in the General Fund are restricted as to their use and the fund is therefore separated by unrestricted and restricted.

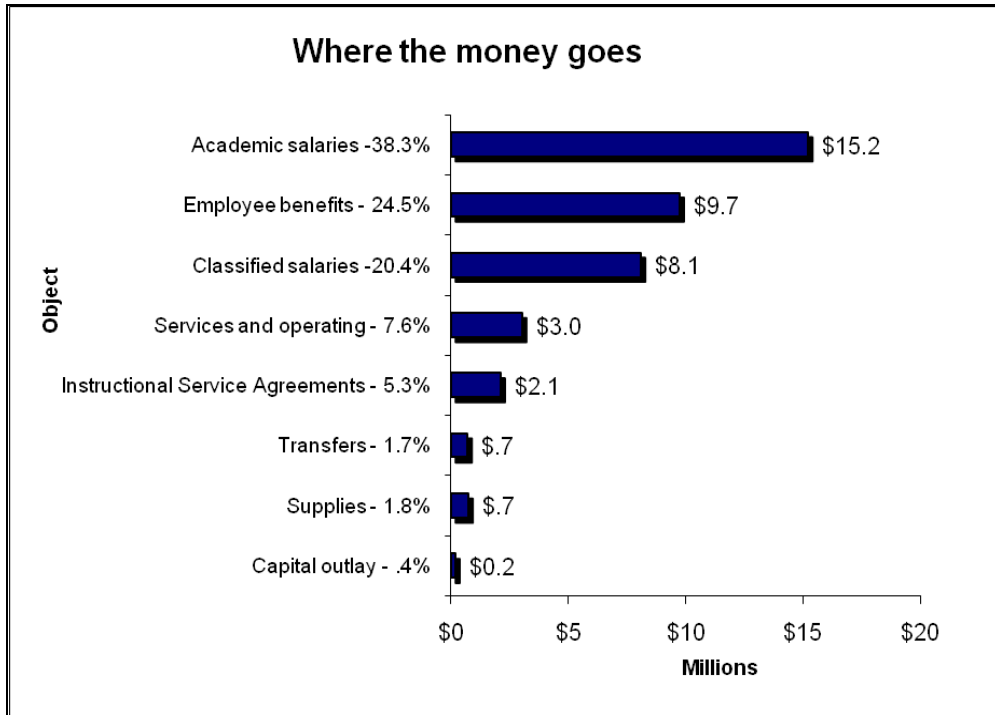
Unrestricted General Fund

The college's primary financial activities for day-to-day operating revenues and expenses occur in the Unrestricted General Fund. Total on-going revenue is budgeted to increase 4.5% (\$1.7 million) from the prior year.



Revenues are budgeted by source. Ninety Five point eight percent (95.8%) of the Unrestricted General Fund income (apportionment, lottery, and nonresident tuition) is based on enrollments at the District. Income from resident enrollments is referred to as apportionment. Apportionment is the primary source of revenue and represents 91.8% of total unrestricted revenue. It is calculated based on full time equivalent students (FTES). Using the resident FTES reported by the District last year and adding the state COLA of 4.53% results in total apportionment income of \$36.5 million.

Although the state budget includes funding for 2% statewide enrollment growth and \$1.98 million for restoration for MPC, and the district is working to grow, no funds are included in this budget for growth or restoration.



Expenses are budgeted by function. Eighty six point one percent (86.1%) (\$31 million) of Unrestricted General Fund expenses are for people (salaries and corresponding fringe benefits and Instructional Service Agreements).

- Salaries are budgeted to increase 6.6% (\$1,434,177) including new positions, step and projected COLA increases.
- Benefits are budgeted for a 2.6% increase (\$237,969) (For purposes of this chart, transfers to self insurance are shown under benefits.)
- Instructional Service Agreements (contracts) are budgeted at basically the same level as last year (\$2,078,378).
- Supply and Capital Outlay budgets are basically the same as last year.
- Services and operating costs include travel, insurance, advertising, postage, utilities, rents, leases, and contingencies, which are basically the same as last year.
- General contingency funds of \$77,860 are budgeted, in addition to the 10% reserve.

Restricted General Fund

Funds, including required district matching funds, used for the operation and support of the educational programs of the college that are specifically restricted by law, regulation, donor, or other outside agency are maintained in the Restricted General Fund. The majority of these funds must be expended within the fiscal year or returned to the funding agency. The district's restricted fund is budgeted for \$6,284,495 including:

Disabled Students Programs and Services (DSP&S)	\$1,187,427
Extended Opportunities Programs and Services (EOP&S)	\$947,833
Matriculation	\$674,898
Marine Advanced Technology Education Resource Center	\$397,919
Upward Bound	\$384,179
Health Services	\$377,042
National Oceanic Partnership Program	\$374,019
Math Science Upward Bound (MSUB)	\$351,730
New Scholars	\$280,748
Student Financial Aid Allowance (SFAA/BFAP)	\$205,058
Lottery	\$185,000
Workability	\$177,052
Federal Work Study	\$136,944
CalWorks/TANF	\$133,697
CARE	\$111,085

Special Revenue Fund

Child Development Center (CDC), Student Center, and Parking are accounted for in the Special Revenue Fund. Revenues generated by these programs normally pay for the cost of services provided. The College Center and Parking Funds are projected to generate sufficient revenue to cover expenses. The Unrestricted General Fund is budgeted to transfer \$322,988 to CDC to balance the CDC program budget (this represents 48.5% of the total cost of the CDC program).

Debt Service

Long-term debt principal, interest, and related costs are accounted for in the Debt Service Fund. The district has two long-term debts: the Student Center (\$200,000) which requires an annual payment of \$21,225 (covered by a transfer from the Student Center Fund), and the lease for the energy upgrades (\$2,855,069) which requires an annual payment of \$280,000 (covered by a transfer from the Unrestricted General Fund).

Capital Projects

The income and expense for all major acquisition, construction and maintenance projects for general fixed assets (other than bond) are accounted for in the Capital Projects Fund. Capital projects totaling \$4,670,481 are budgeted, including:

State Funds:	
Child Development Center	\$1,342,810
Old Library Renovation	\$2,715,000
Scheduled Maintenance	\$100,000
District Funds:	
IPP/FPP processing	\$94,966
Fort Ord	\$177,521
One-time funds from 2005-06 (furniture, tech refresh, etc)	\$34,180
Sabbatical (transfer)	\$50,000
Other:	
Library go-print	\$2,352
PE Fundraising	\$99,023
Library & Technology Center (Foundation donations)	\$54,629

Building Fund

The Building Fund is used to account for all transactions associated with the Proposition 39 bond. Bond funds are budgeted at \$20,648,503 to complete phase I projects approved by the Board. The amounts budgeted represent the balances in the project accounts and it is not anticipated that all of these funds will be spent in the fiscal year. It is also anticipated that the district will obtain additional funds (\$35 million) from the issuance of a second series of bonds.

Self Insurance

The college is self-insured for health care benefits. Revenues (transfers from other funds) and expenses used to account for the district's self-insured benefit plans are accounted for in the Self Insurance Fund. A composite rate of \$1,213.83 per month per covered member has been used to estimate total costs and results in total contributions (transfers) of \$6,445,000, a 1.2% (\$74,842) increase from last year because of additional employees on the plan. The current rate represents a 2.7% reduction in last years' rate (\$1,247.78) and is the result of changes in medical claims administration effective October 1, 2007.

Fiduciary Fund

The Fiduciary Fund is used to account for assets held by the district as trustee. These funds include Student Financial Aid, Associated Students, Scholarships and Loans, Trust Funds, and Orr Scholarship funds.

3-Year Comparison for all funds

	2004-2005	2005-2006	2006-2007		2007-2008	% diff
	<u>Actual</u>	<u>Actual</u>	<u>Actual*</u>	<u>Final Budget</u>	<u>Budget</u>	<u>2006-7 Budget</u>
Unrestricted General Fund:						
Income						
Federal	\$3,395	\$3,344	\$3,792	\$2,000	\$2,000	0.0%
State	\$17,766,924	\$20,425,149	\$21,402,450	\$21,765,523	\$22,970,523	5.5%
Local	\$17,535,469	\$17,184,814	\$15,647,383	\$16,202,176	\$16,698,176	3.1%
Total	<u>\$35,305,788</u>	<u>\$37,613,307</u>	<u>\$37,053,625</u>	<u>\$37,969,699</u>	<u>\$39,670,699</u>	4.5%
Expense						
Academic Salaries	\$12,304,476	\$12,575,613	\$13,899,857	\$14,076,351	\$15,183,544	7.9%
Classified Salaries	\$6,416,394	\$6,939,472	\$7,250,909	\$7,598,054	\$8,067,724	6.2%
Fringe Benefits	\$3,544,590	\$3,778,524	\$3,925,126	\$4,083,244	\$4,277,831	4.8%
Books and Supplies	\$591,807	\$792,399	\$910,127	\$710,758	\$730,408	2.8%
Operating	\$5,088,459	\$5,431,710	\$5,662,255	\$5,101,070	\$5,111,197	0.2%
Capital Outlay	\$216,191	\$359,657	\$351,424	\$172,926	\$172,126	-0.5%
Transfers	\$6,956,320	\$7,606,829	\$5,836,431	\$6,226,200	\$6,125,454	-1.6%
Total	<u>\$35,118,237</u>	<u>\$37,484,205</u>	<u>\$37,836,128</u>	<u>\$37,968,603</u>	<u>\$39,668,284</u>	4.5%
Restricted General Fund:						
Income						
Federal	\$2,484,382	\$2,157,023	\$1,632,710	\$2,243,154	\$2,382,807	6.2%
State	\$3,570,359	\$2,950,549	\$4,514,483	\$2,955,247	\$3,105,727	5.1%
Local	\$1,037,196	\$901,603	\$776,543	\$1,077,797	\$795,961	-26.1%
Total	<u>\$7,091,936</u>	<u>\$6,009,175</u>	<u>\$6,923,737</u>	<u>\$6,276,198</u>	<u>\$6,284,495</u>	0.1%
Expense						
Academic Salaries	\$2,156,362	\$1,437,085	\$1,525,014	\$1,563,999	\$1,472,288	-5.9%
Classified Salaries	\$1,330,708	\$1,334,471	\$1,379,587	\$1,337,705	\$1,419,952	6.1%
Fringe Benefits	\$569,229	\$454,473	\$497,983	\$458,975	\$479,159	4.4%
Books and Supplies	\$400,349	\$364,410	\$342,116	\$181,250	\$175,095	-3.4%
Operating	\$1,195,869	\$1,046,210	\$1,402,227	\$1,166,914	\$1,352,233	15.9%
Capital Outlay	\$294,271	\$254,510	\$681,098	\$433,197	\$284,383	-34.4%
Transfers	\$1,145,148	\$1,118,065	\$1,208,689	\$1,134,158	\$1,101,385	-2.9%
Total	<u>\$7,091,936</u>	<u>\$6,009,223</u>	<u>\$7,036,713</u>	<u>\$6,276,198</u>	<u>\$6,284,495</u>	0.1%
Unrestricted Child Development						
Income	\$197,269	\$386,537	\$444,946	\$450,958	\$417,005	-7.5%
Expense	\$200,269	\$386,537	\$431,560	\$450,958	\$417,005	-7.5%
Restricted Child Development						
Income	\$322,191	\$115,202	\$143,756	\$118,512	\$248,296	109.5%
Expense	\$334,069	\$115,202	\$122,064	\$118,512	\$248,296	109.5%
Student Center						
Income	\$271,175	\$293,552	\$272,075	\$270,600	\$271,200	0.2%
Expense	\$329,885	\$293,552	\$226,234	\$270,600	\$271,200	0.2%

Student Revenue Bond						
Income	\$22,094	\$26	\$21,513	\$21,225	\$20,775	-2.1%
Expense	\$22,125	\$21,797	\$21,225	\$21,225	\$20,775	-2.1%
Debt Service						
Income	\$1,946	\$2,498	\$0	\$0	\$280,000	N/A
Expense	\$0	\$96,194	\$0	\$0	\$280,000	N/A
Parking						
Income	\$215,225	\$301,286	\$519,472	\$456,000	\$532,000	16.7%
Expense	\$211,432	\$301,286	\$629,619	\$454,340	\$475,941	4.8%
Capital Projects						
Income	\$491,838	\$1,731,635	\$603,573	\$7,051,699	\$4,109,015	-41.7%
Expense	\$618,712	\$1,122,010	\$1,675,283	\$8,532,437	\$4,670,481	-45.3%
Self Insurance						
Income	\$6,725,931	\$7,235,735	\$6,676,132	\$6,370,158	\$6,445,000	1.2%
Expense	\$5,207,702	\$6,123,904	\$4,897,323	\$6,370,158	\$6,445,000	1.2%
Financial Aid						
Income	\$1,806,271	\$1,676,509	\$1,719,048	\$1,700,000	\$1,700,000	0.0%
Expense	\$1,806,271	\$1,676,509	\$1,719,048	\$1,700,000	\$1,700,000	0.0%
Associated Students						
Income	\$94,126	\$85,520	\$77,828	\$80,000	\$80,000	0.0%
Expense	\$64,750	\$69,032	\$67,936	\$80,000	\$80,000	0.0%
Scholarship and Loans						
Income	\$834,518	\$944,188	\$1,015,599	\$500,000	\$1,300,000	160.0%
Expense	\$737,629	\$940,825	\$1,304,868	\$500,000	\$1,300,000	160.0%
Trust Funds						
Income	\$378,855	\$486,168	\$355,699	\$400,000	\$400,000	0.0%
Expense	\$449,955	\$415,167	\$325,364	\$400,000	\$400,000	0.0%
Orr Scholarship						
Income	\$69,824	\$62,685	\$37,239	\$40,000	\$40,000	0.0%
Expense	\$68,456	\$42,516	\$55,439	\$40,000	\$40,000	0.0%
Building Fund						
Income	\$799,782	\$5,769,193	\$1,182,538	\$500,000	\$35,800,000	N/A
Expense	\$2,815,133	\$7,641,016	\$14,558,284	\$24,130,213	\$20,648,503	-14.4%

*Actual through June 30, 2007, prior to year-end closing.

Unrestricted General Fund Highlights

Revenues:

Total Unrestricted General Fund income budgeted for 2007-08 is \$39,670,699 and is \$1,701,000 (4.5%) more than the 2006-07 Final Budget. (The Adjusted Budget for 2006-07 of \$39,459,259 is significantly larger than this year's Final Budget because last year included approximately \$2.5M in one-time money.)

- **Apportionment** - The largest source of unrestricted revenue, \$36,560,000 (91.8%) is based on actual in-state enrollments at the district. These funds are referred to as apportionment. Apportionment is calculated based on credit and non-credit full-time equivalent students (FTES). In addition, there is a base allocation for a single campus district and each satellite campus. Actual funds for apportionment are paid through, local taxes (\$12.5 million), student registration fees (\$1.6 million), with the State making up the balance (\$22.5 million).

The district's budget for apportionment has been calculated using last year's FTES reported at P2 (5,467.9 credit and 2,915.51 noncredit) with a 4.53% increase for COLA funding which results in an increase for the district of \$1,584,451.

The state budget includes 2% for community college growth funding. The Chancellor's Office calculates growth rate caps for each community college with growth being paid up to the funds available from the state. The district's blended growth rate for 2007-8 is 2.948%. Although many efforts are being made to grow, no income for growth has been included in this budget.

- **Part-Time Faculty Allocation** – The district has budgeted the same amount as received in 2006-07 (\$395,523).
- **Lottery** – Funds received from the Lottery Commission are based on prior years FTES, including non-resident. Using 8,550 FTES reported for P2 last year (5,467.9 credit, 2,915.51 non-credit, & 166.66 non-resident) and funding of \$121.25 per FTES, results in total estimated funds of \$1,037,000. (Lottery revenue in the Restricted General Fund is budgeted at \$185,000.)
- **Apprenticeship** – Funds are received from the state based on actual apprenticeship hours and total funds available. A maximum of \$4.86 per hour could be funded. Assuming 24,000 hours, \$115,000 is budgeted.
- **Nonresident Fees** – Non-resident enrollments continue to decline. Year end for 2006-07 indicate 166.66 FTES, down from 181 in 2005-06. Using 166 FTES and considering the nonresident fee increase to \$173, non-resident fees of \$575,000 are budgeted, a reduction of \$30,000 from the 2006-07 Final Budget.

- **Interest** – Interest income is budgeted at \$330,000, an increase of \$150,000 (83%) over last year.

Expenses:

- **Salaries** - Increases for required step and column movement, and longevity have been budgeted, where appropriate. A contingency for negotiated increases to correspond with the estimated increase in apportionment and benefit savings has also been budgeted.

Total net salaries are budgeted to increase \$1,434,177 (6.6%) over last year's Final Budget.

Salaries for adjunct teaching faculty are budgeted at basically the same level as last year (the actual increase is \$290,183 but is primarily for projected step and COLA increases).

- **Fringe Benefits** - Net benefits are projected to increase by 8.2% primarily to coincide with the roll-up costs for salary increases.

This year's budget includes an increase of .182% in the Public Employees Retirement System (PERS) contribution, a decrease in workers compensation of .299%, a decrease in medical (self insurance) of 2.7%, a reduction in dental of 8.42%, and a reduction in vision of 15.02%. With the new faculty salary formula, the net savings for these benefits will be added to employee salaries.

- **Books and Supplies** – At \$172,126 this budget category is basically the same as last year.

- **Services and Operating:**

1. **Utilities** – Total utility expenses are budgeted at \$1,207,114 for all funds of the district. Electricity is budgeted at \$549,745, natural gas at \$233,600, water at \$126,940, waste disposal at \$47,750, sewage at \$50,100, and telephone at \$105,609.

(In addition, \$140,000 is budgeted to allow for a transfer to the Debt Services Fund to make lease payments for the energy conservation projects completed by Siemens.)

2. **Risk Management (insurance)** - The district is in a pool with other community colleges and is self insured for most property and liability issues. Property and liability is budgeted at \$258,150 plus \$30,000 for potential deductibles. (Student accident insurance is budgeted in the Restricted General Fund at \$105,031).

3. Instructional Service Agreements – Budgets for contract instruction total \$2,078,378.
 4. Travel – This budget category remains basically the same as last year with a budget of \$173,412.
 5. Legal Expenses- This category remains the same as last year with a budget of \$80,000.
 6. Building Maintenance – Minor capital improvements remains the same as last year with a budget of \$73,285. At this time, no amounts are budgeted for State Scheduled Maintenance expenditures, income, or required district matching funds.
 7. Contingencies – Total general contingencies remain the same as last year, \$77,860: \$50,000 for unanticipated institutional expenditures (utilities, postage, telephone, etc.), \$10,940 for the Superintendent, \$6,520 total for VPs, \$2,200 total for deans, and \$8,200 for athletics.
- **Capital Outlay** – Total for books and equipment of \$172,126 is basically the same as last year.
 - **Transfers** - Transfers to other funds are budgeted at \$6,125,454, a decrease of \$100,746 from last year. The following are transfers to other funds:

Self Insurance Fund	\$5,435,233
Child Development Fund	322,988
Debt Service (energy conservation)	140,000
Health Services	121,670
EOP&S	80,563
Financial Aid	25,000

Transfers for EOP&S, and Financial Aid (SEOG) are mandatory.

In past years, the District recorded the mandatory allocation of revenue generated by DSPS classes as a transfer to the Restricted General Fund. This year, expenses for DSPS instructors totaling \$336,125 is being recorded in the Unrestricted General.

A \$50,000 transfer in from the Capital Outlay Fund is budgeted (1-time money from 2006-07) and is earmarked for sabbatical replacements.

One time funds (primarily employee vacancy savings) are being used to fund \$417,475 in expenses identified as one-time.