

**Basic Skills Initiative  
Planning Matrix  
2008 - 2013**

**Section A: Organizational and Administrative Practices**

**Please state your college's Long-Term Goals (5 yrs.) for Section A (Organizational and Administrative Practices)** and develop a related Action Plan for the next year (1 yr.) Include planned actions that require new funds and those that will not rely on new funds; also, reference the related effective practice(s), identify targeted completion dates, and identify persons responsible for each activity.

**Long-Term Goals (5 yrs.) for Section A:**

Establish an organizational structure that incorporates foundational skills development into all aspects of the campus culture and coordinates support college-wide for basic skills.

**Action Plan for Section A:**

**Academic Year:** 2008-09

**District:** Monterey Peninsula Community College District

**College:** Monterey Peninsula College

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
Initiate a process by which developmental education is adopted and pursued as an explicitly stated institutional priority.	A.1.1: Clear reference exists that developmental education is an institutional priority; references are public, prominent, and clear. A.1.2: Institutional leadership demonstrates a commitment to developmental education. A.1.3: Developmental educators are systematically included in broader college planning activities. A.1.4: Developmental education is adequately funded and staffed.	June 30, 2009	Chief Executive Officer, Chief Instructional Officer
Establish a standing committee of the Academic Senate composed of representatives from all areas related to or supported by basic skills instruction; this committee will establish a specific mission statement and meet regularly to address ongoing issues and needs related to developmental education on campus.	A.2.1: A detailed statement of the mission for developmental education is clearly articulated. A.2.2: Diverse institutional stakeholders are involved in developing the developmental education mission, philosophy, goals, and objectives. A.2.3: Developmental education mission, philosophy, goals, and objectives are reviewed and updated on a regular basis.	October 2008	Academic Senate President
Provide coordination of basic skills programs, support services, and instruction. A likely solution would involve reorganization of duties to assign developmental education programs and services to an existing dean.	A.3.2: Based upon the institutional structure, a dedicated administrator or lead faculty is/are clearly defined and accorded responsibility for college-wide coordination of basic skills programs. A.3.4: Formal mechanisms exist to facilitate communication/coordination between faculty and staff in different developmental disciplines as well as with student services. A.3.5: Formal mechanisms exist to facilitate communication/coordination between pre-collegiate and college-level faculty within disciplines. C.1.2: Professional development activities for developmental education are actively supported by senior administration.	June 30, 2009	Chief Executive Officer, Chief Instructional Officer

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
<p>Provide an immediate means of initiating interim coordination/facilitation of BSI planned actions while the institution works to adopt a permanent plan for campus-wide basic skills coordination.</p>	<p>A.3.2: Based upon the institutional structure, a dedicated administrator or lead faculty is/are clearly defined and accorded responsibility for college-wide coordination of basic skills programs.</p> <p>A.3.4: Formal mechanisms exist to facilitate communication/coordination between faculty and staff in different developmental disciplines as well as with student services.</p> <p>A.3.5: Formal mechanisms exist to facilitate communication/coordination between pre-collegiate and college-level faculty within disciplines.</p> <p>A.7.4: Formal mechanisms exist to facilitate accurate communication of institutional values and expectations for developmental students.</p>	<p>October 2008</p>	<p>Chief Executive Officer, Chief Instructional Officer, BSI Committee</p>
<p>Establish a virtual center for campus-wide communication for information, news, and ongoing dialogue directly related to developmental education instruction.</p>	<p>A.3.4: Formal mechanisms exist to facilitate communication/coordination between faculty and staff in different developmental disciplines as well as with student services.</p> <p>A.3.5: Formal mechanisms exist to facilitate communication/coordination between pre-collegiate and college-level faculty within disciplines.</p> <p>C.5.2: Opportunities exist for colleagues across disciplines to engage in interchanges that foster a “culture of teaching,” which in turn develops a “community of scholars.”</p> <p>D.8.1: Formal processes exist that facilitate and promote the exchange of effective instructional strategies among faculty within disciplines.</p> <p>D.8.2: Formal processes exist that facilitate and promote the exchange of effective instructional strategies among faculty across disciplines.</p> <p>D.8.3: Formal processes exist that facilitate and promote the exchange of effective instructional strategies between faculty in general and developmental education programs.</p>	<p>June 30, 2009</p>	<p>Basic Skills Facilitator</p>

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Signature, Chief Executive Officer

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Date

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Signature, Academic Senate President

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Date

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**Section B: Program Components**

**Please state your college's Long-Term Goals (5 yrs.) for Section B (Program Components)** and develop a related Action Plan for the next year (1 yr.) Include planned actions that require new funds and those that will not rely on new funds; also, reference the related effective practice(s), identify targeted completion dates, and identify persons responsible for each activity.

**Long-Term Goals (5 yrs.) for Section B:**

Strengthen assessment, placement, orientation, counseling, and advisement service structures and processes; promote ongoing, structured follow-up activities and collaboration between counseling and developmental English, ESL, study skills, and math instruction.

**Action Plan for Section B:**

**Academic Year:** 2008-09

**District:** Monterey Peninsula Community College District

**College:** Monterey Peninsula College

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
Revise existing policy that waives the matriculation process for students who declare "Personal Development" as their major, thereby requiring students in regular attendance to engage in the process.	B.1.1: Mandatory orientation exists for all new students. B.1.2: Mandatory assessment exists for all new students. B.4.1: Outreach and proactive mechanisms exist to educate developmental students about various opportunities to acquire financial aid.	June 30, 2009	Chief Student Services Officer, Dean of Student Services
Establish a process for counselors to provide early assessment of specific and unique student needs and/or learning inefficiencies, to refer students to appropriate on-campus services as needed, and to assess the effectiveness of those services provided.	B.3.1: A proactive counseling/advising structure that includes intensive monitoring and advising serves students placed in developmental education courses. B.3.3: Counseling staff are specifically trained to address the academic, social, and emotional needs of developmental education students. B.3.4: Counseling of developmental education students occurs early in the semester/quarter. D.3.3: Timely interventions occur with students to address emotional, social, or non-academic obstacles that arise, and to prevent student attrition resulting from such circumstances.	June 30, 2009	Chief Student Services Officer, Dean of Student Services, Counseling Division Chair
Implement solutions for growing counseling needs, which may include review and revision of current counseling practices and provision of additional training and staffing hours in order to adequately support students placed in developmental level classes.	A.4.1: Students are required to receive early assessment and advisement for sound educational planning. A.7.6: Communication of expectations to students occurs early and often and is the shared responsibility of all developmental program providers. B.3.1: A proactive counseling/advising structure that includes intensive monitoring and advising serves students placed in developmental education courses. B.3.3: Counseling staff are specifically trained to address the academic, social, and emotional needs of developmental education students.	June 30, 2009	Chief Student Services Officer, Dean of Student Services, Counseling Division Chair

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
Conduct regular instructional and counseling faculty meetings to address educational needs and integrate support/counseling services for students enrolled in ENSL, study skills, and developmental English and math courses.	<p>B.1.5: Diverse institutional stakeholders engage in routine review of the relationship between assessment instruments and student success in courses.</p> <p>B.3.2: Counseling and instruction are integrated into the developmental education program.</p>	ongoing	Chief Instructional Officer, Chief Student Services Officer, Basic Skills Facilitator

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2008 - 2013  
Section C: Staff Development**

**Please state your college's Long-Term Goals (5 yrs.) for Section C (Staff Development)** and develop a related Action Plan for the next year (1 yr.) Include planned actions that require new funds and those that will not rely on new funds; also, reference the related effective practice(s), identify targeted completion dates, and identify persons responsible for each activity.

**Long-Term Goals (5 yrs.) for Section C:**

In collaboration with the existing Staff Development Committee, establish and sustain ongoing, coordinated opportunities for both adjunct and full-time faculty to enhance basic skills instructional methods and practices in order to provide high-level, relevant, and current instruction to students.

**Action Plan for Section C:**

**Academic Year:** 2008-09

**District:** Monterey Peninsula Community College District

**College:** Monterey Peninsula College

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
Initiate a professional development program that provides ongoing resources, training, and opportunities for faculty teaching developmental level skills.	C.1.2: Professional development activities for developmental education are actively supported by senior administration. C.2.1: Developmental education faculty are involved in the design, planning, and implementation of staff development activities related to developmental education. C.2.4: The staff development program for developmental educators is regularly evaluated by participants, and data collected are used for continuous improvement. C.3.2: Developmental education staff-development activities are not based on "one-shot" workshops; rather, staff development activities are comprehensive and ongoing. C.3.3: Staff development activities are adequately funded, funding is ongoing, and development activities are coordinated by specific designated staff as part of their core responsibilities	June 30, 2009	Basic Skills Facilitator, BSI Committee, Staff Development Committee
Enhance the new faculty orientation program to include training for new faculty hired to teach developmental level courses and orientation for all new faculty to campus basic skills issues and programs.	A.6.2: Specific training in developmental education instructional strategies is provided to faculty teaching developmental education courses. A.7.2: Faculty new to the developmental program receive an orientation to convey to them the goals and expectations of the program. C.2.5: New faculty are provided staff development activities that assist them in transitioning into the community college environment.	June 30, 2009	Basic Skills Facilitator, BSI Committee, Staff Development Committee

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Signature, Academic Senate President

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2008 - 2013**

**Section D: Instructional Practices**

**Please state your college's Long-Term Goals (5 yrs.) for Section D (Instructional Practices)** and develop a related Action Plan for the next year (1 yr.) Include planned actions that require new funds and those that will not rely on new funds; also, reference the related effective practice(s), identify targeted completion dates, and identify persons responsible for each activity.

**Long-Term Goals (5 yrs.) for Section D:**

Sustain and enhance sound, learning-centered pedagogical practices in developmental courses and programs; actively support the enhancement of academic learning/support centers, the interconnectivity between classroom and lab instruction, and the interrelationship between basic skills and student success across disciplines and through all other levels of course offerings.

**Action Plan for Section D:**

**Academic Year:** 2008-09

**District:** Monterey Peninsula Community College District

**College:** Monterey Peninsula College

Planned Action	Effective Practice and Strategy	Target Date for Completion	Responsible Person(s)/ Department(s)
Increase staffing availability for college academic learning/support centers.	A.1.4: Developmental education is adequately funded and staffed. A.5.1: Course-related learning assistance (e.g., supplemental instruction, course-based tutoring) exists. D.10.5: Tutoring is available and accessible in response to student needs/desires.	June 30, 2009	Chief Instructional Officer, Chief Student Services Officer
Initiate and enhance on-going tutor/staff training for academic learning/support centers.	D.10.6: All tutors receive formal training in both subject matter and effective pedagogy for the discipline.	ongoing	Basic Skills Facilitator, Department and/or Program Chairs
Pursue ongoing and regular campus-wide outreach to students in order to enhance student awareness of on-campus support services and resources.	B.4.1: Outreach and proactive mechanisms exist to educate developmental students about various opportunities to acquire financial aid. D.3.3: Timely interventions occur with students to address emotional, social, or non-academic obstacles that arise, and to prevent student attrition resulting from such circumstances. D.3.5: College programs promote basic skills students' social integration into and identification with the college environment. D.10.5: Tutoring is available and accessible in response to student needs/desires.	ongoing	Basic Skills Facilitator
Investigate how best to integrate study skills into the developmental learning curriculum by integration into the classroom and/or via academic learning/support services.	D.2.4: Developmental courses/programs implement effective curricula and practices for development of study skills.	June 30, 2009	Basic Skills Facilitator, BSI Committee

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Signature, Chief Executive Officer

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Signature, Academic Senate President

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